

bluELInes



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YALE PROVOST PETER SALOVEY WILL DISCUSS THE STATE OF YALE AT MARCH 9TH

LUNCHEON

President Richard Levin claimed that "few in Yale's history have been so well prepared to become provost. He has been a highly successful and much admired dean of Yale College, an innovative dean of the Graduate School and superb chair of the Psychology Department." The subject of his accolade, Provost Peter Salovey, will discuss the current state of Yale at our next luncheon on March 9th at Marina Jack.

r. Salovey earned an A.B. and M.A. from Stanford University and then came to Yale, where he earned his PhD in 1986. He joined the Yale faculty the same year and has been a Yale man ever since. As Provost, he facilitates strategic planning, long-term decision making and the allocation of resources in order to promote academic excellence in all parts of the University, as well as overseeing design and implementation of policies affecting faculty and students. As if that were not a full plate, he is also the Chris Argyris Professor of Psychology and professor of Epidemiology and Public Health and director of the Department of Psychology's Health, Emotion and Behavior Laboratory. He also holds secondary faculty appointments in the Schools of Management and Public Health and the Institution for Social and Policy Studies. His course on Psychology and the Law had the largest attendance of any course in Yale's history.

Dr. Salovey has written or edited 13 books translated into 11 languages and has published more than 350 journal articles and essays focused primarily on human emotion and health behavior. With Jonathan D. Mayer he developed "Emotional Intelligence," the theory that, just as people have a wide range of intellectual abilities, they also have a wide range of measurable skills that profoundly affect their thinking and action. His program of research concerns (1) the psychological significance and function of human moods and emotions and (2) the application of



Dr. Peter Salovey

principles derived from research in social/personality psychology to the promotion of health protective behaviors. In his research on health behavior, Professor Salovey investigates the effectiveness of health promotional messages in persuading people to change risky behaviors relevant to cancer and HIV/AIDs.

You can see and hear Dr. Salovey's approach to love in a guest lecture to Professor Paul Bloom's Yale psychology class at http://academicearth.org/lectures/evolution-emotion-and-reason-love. And you can hear his approach to Yale at our March 9th luncheon. Don't miss this blockbuster program!

Oliver Janney

MARK DOLLHOPF PINCH HITS HOME RUN

YCS President Oliver I. Janney explained to some 38 attendees of the Club's monthly meeting that the "blockbuster" scheduled speaker, Yale's J. Richardson Dilworth, Professor of History – was forced to cancel due to a family emergency, and that Yale had substituted its Executive Director of the Alumni Yale Association, Mark Dollhopf Y,'77. What followed



Mark Dollhopf, Y '77

was another type of "blockbuster" presentation and one that the attendees will remember for some time.

Dollhopf began with a fascinating stream of data describing what Yale has accomplished, particularly since "Rick" Levin assumed the presidency. He left little question that the Levin Era has vaulted Yale into a position of dominance, with special emphasis on the sciences, faculty and the physical facilities. While at Yale Dollhopf had been a member of the Yale Glee Club and the Whiffenpoofs, and after Yale he founded the Yale Alumni Chorus (our own Dick Smith is a member) which led to interfaces with Yale Alumni activities and ultimately an attraction to the accomplishments of President Rick Levin. After selling his business he committed to being a part of what he described as a very enthusiastic faculty and team led by Levin.

He illustrated that today Yale has an annual budget of \$2.32 billion, yes billion, and some 15,000 employees versus 3,000 in 1965. Funding for the budget is: 44% from the endowment, 27% from tuition, and

29% by the US government. He noted that Yale received 2% of all stimulus funds recently provided for education in the USA. While the endowment had strong double digit growth in recent years, the drop of approximately 30% of its value caused a 7% cut in expenses a year ago, another 5% this year and a probable cut of 12% in the near future. In spite of these expense reductions President Levin has declared sacrosanct all student aid. Student loans have been replaced with outright grants, which 56% of all students received this year. This is an increase of 10% in the last 10 years. Since this aid is equally available to international as well as USA students, there has been a significant increase in applications by overseas students. Interestingly, it is now cheaper for students of state supported schools such as Cambridge and Oxford to attend Yale! Dollhopf said that the appointments of two former Yale administrators, Richards and Hamilton, respectively Chancellors of Cambridge and Oxford, underline the prowess of President Levin and his emphasis on the sciences and fund raising.

The decline of Yale's endowment, which had risen from \$7 billion to \$23 billion before receding to its current estimated \$17 billion, has slowed but not cancelled the strategic plan. For example, the building of the two new residential colleges is on hold but the land has been bought and prepared for construction. This property, which is across from Ingalls Rink, is a part of Yale's planned movement north. Yale buildings will eventually surround the historic old cemetery. The architect, Bob Sturm, has designed seven courtyards for the new colleges and the look and feel will be quite similar to Saybrook College (this writer's pride). Dollhopf reminded his audience of Rick Levin's frequent statement that he would not leave his position until he completes his legacy with the two new colleges. The property across from the Peabody Museum will be demolished for the new Norman Foster School of Management. Also in this area will be the world's largest carbon neutral building - The Kroom School of Forest Management. This building will derive energy from geothermal wells and will

collect all its water requirements.

Morse and Stiles Colleges are being "totally gutted" and converted from single occupancy to suites similar to Yale's other colleges. Excavations beneath the colleges will also provide extensive facilities such as seminar, library, café, computer, exercise and workout rooms.

Summarizing Rick Levin's effect on the city of New Haven Dollhopf illustrated Yale's quarter of a billion dollar investment in downtown properties as the linchpin for a renaissance which the New York Times has called "the new Athens" of America. Whereas 900 people resided in New Haven's downtown core some 15 years ago, now there are in excess of 11,000 inhabitants. In addition Yale is the landlord to a veritable host of restaurants, cafes, stores and small businesses in this core area. While New Haven's industrial population was 44,000 in 1965 and is now a tenth of that number, Yale's employment roll has grown to over 22,000.

President Levin believes that along with the strategic importance of a top faculty and the best of brick and mortar facilities, there is the demand of an intellectually engaged alumni. Yale had taken note that while 50% of Yale alumni live in the eastern corridor of Boston, New York, Philadelphia and D.C. or the west coast enclave of Los Angles, there has been a 50% slide in alumni club membership. These and other negative trends led to a 2007 AYA strategic plan led by Mark Dollhopf. The preparatory research for the plan revealed that groups of Eli alumni with shared interests were dramatically increasing their activities while traditional alumni participation in geographic area clubs and class activities was decreasing. This was particularly true with graduates within the past 30 years. While some 6,200 alumni attend class reunions at Yale, some 5.000 alumni now serve on committees for shared interest groups.

As background Mark revealed that in the 1700s ¾ of Yale's student body came from the state of Connecticut, in the 1800s ¾ were from New England and in the 1900s ¾ were from the USA. Currently 44% of the Yale student body are minorities and 50%

are female. The first Yale Club was founded in Cincinnati, Ohio and the first "shared interest group" was the Yale Navy – members of Eli crews – founded in 1856. Examples of shared interest groups would include alumni meeting because of an affiliation with the Yale Dramat, the Yale Political Union, and some 300 other registered alumni institutions. Other Yale alumni groups with shared interests include real estate, energy, life sciences, Hollywood and other professional based interests. Finally, there are avocational interest groups which are mission driven such as Yale alumni peace corps efforts in Turkey, Dominican Republic and the Yale Global Day of Service. Others include Yale Black Alumni, Latino, legal, etc. What these interest groups have in common is a desire to come together to help others, not exclusively Yale. Dollhopf emphasized Yale and its AYA's total commitment to assist these groups, since the belief is that if they are intellectually challenged they will ultimately come to the support of their Yale alma mater.

Yale initiated its Global Day of Service this past year with such great success that every other Ivy League group will have its own version this year. Dollhopf concluded with his recommendation that YCS and all traditional alumni clubs begin a process of thinking strategically to find areas of interest for the younger area alumni. Unless the younger alumni feel they are involved in the interests and activities, it is very difficult to gain their membership. Dollhopf offered his help to YCS and other Florida area alumni clubs in the process of improving their futures.

There was no question that Mark Dollhopf confirmed many of our YCS observations of the difficulty in engaging younger alumni. Between his detailed description of President Rick Levin's accomplishments and vision of Yale of today and tomorrow, and his dedication to a reinvigorated AYA reaching out to the modern day Yale alumni, Mark definitely "Hit a Pinch Homerun!"

Brian T. Kelly

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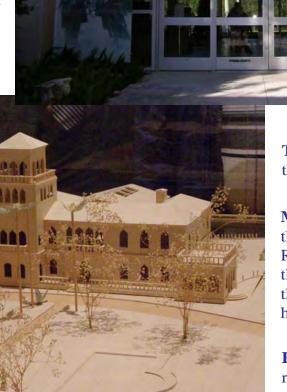


Members of the Yale Club of the Suncoast and their guests enjoyed a private tour on January 4, 2010, of the special exhibit "Venice in the Age of Canaletto" at the Ringling Museum. The thirty-six people who braved the morning chill were treated to an enlightening and interesting discussion of works by Canaletto and several of his contemporaries, including Tiepolo, Ricci, and Guardi. Two excellent docents, Nancy Andrews and Jose Uranga, provided the expert commentary. The

day's events concluded with a tasty lunch, punctuated by much lively conversation, at the museum's Treviso Restaurant.

This successful event for our Club at the Ringling Museum follows one there last season to see an exhibit that focused on Ancient Egypt. Given the ability to put together interesting special exhibits on a regular basis, private tours for the Club could well become an annual event.

Frank Samponaro



Top: Elegant gateway of the Ringling Complex.

Middle right: Entrance of the Welcome Center of the Ringling Museum where the Treviso Restaurant and the Museum Shop are housed.

Bottom: Delicate detailed replica of Ca d'Zan, home of John and Mabel Ringling.



Ever cheerful, helpful to all as we progressed through the Museum, Marcia Samponaro brightened the chilly day.

Warmly dressed Club members gathered to begin the tour of the galleries on the way to the Canaletto special exhibit.



A delicious lunch in Treviso and animated discussions among contented members brought the event to an end.

A Last Dispatch from Accra

It is Super Bowl half-time at nearly 1 a.m. Colts up 10-6! How different from my African experiences of forty years ago when communication with home was the small blue airmail forms and fragmentary reports from half a world away that arrived so infrequently. Now Ghana is one of the 185 countries watching the spectacle in the Miami.

Te have been back in Ghana for three weeks on what is now the end of the tour as the project takes a complete shape and the new four-year degree program I had recommended will come into being with the arrival of "freshers" in August. The University's Executive Committee approved both the program and all the details in mid-December. The new application forms for this American style degree have been printed, the on-line application website modified and the education of prospective students, their parents and indeed the larger Ghanaian community has begun. We had a full-blown press conference my first day back in the office and are moving with dispatch on operational issues. Deans and department heads are doing a comprehensive survey of human resources and critically needed faculty hires. An in-depth space utilization study will be carried out next week.

Much of my time in the next seven weeks will be on training faculty to continue my work of shifting the academic culture to one that is more student-centered and places greater emphasis on continuous assessment during a semester rather than relying only on end-of-term exams. The fifty faculty being trained are buying-in to the new system and will work in small teams in each of the colleges, and schools. Workshops are also being run for about eighty graduate assistants who will provide greater assistance to faculty. Finally, there is to be a new grading system that is likely to look remarkably like the system at USF.

During this nearly a year and a half in West Africa a great deal has changed here at the University reflecting its commitment to excellence. Two weeks ago the Vice-Chancellor and the Dean for Graduate Research were in New Haven at a conference convened by President Levin at the request of UN Secretary General Moon. The American hosts were

Yale, Princeton, Columbia, Penn and NYU. The foreign guests were two Chinese universities, the University of Ghana, the University of Capetown and Oxford University. Next week the University will finalize an agreement as one of five sub-Saharan universities the Carnegie Corporation has elected to significantly support over the next five years. Simply, the University of Ghana has been placed more prominently in the international higher education community.

way from the campus we are constantly aware of all the challenges confronting Africans. With assistance of the UN High Commission for Refugees and Ghana's National Disaster Management Organization permission was arranged for a USF faculty member to be our guest and spend a week at the Liberian refugee camp at Buduburam. Opened in 1992 there are still over 20,000 refugees including many children who know only camp life. Grace and I have been visiting since last spring, encountering so many school children with next to nothing who persevere against all odds. Think of a classroom where on a given day half the students are absent because they searching for food for themselves and siblings. We will return to see our friends in the camp, young and old, at least once more before we prepare to leave for our home that is so far removed from the crowded physicality of people surviving with dignity and unfailing hope amidst so little.

This has been such a fascinating adventure, granting perspective on the world that most Americans cannot know and providing a place to look at an America that seems uncertain and causes both wonder and anxiety here among Ghanaian friends and across the globe. One can hope for dedication at home to emerge and match the enthusiasm and commitment to a positive future that is so omnipresent here amongst Ghanaian colleagues on campus and everywhere in the capital of Accra.

Saints win! The famous Super Bowl ads were not broadcast overseas. We got to see the half-time show with the "Who" in its entirety. Brilliant! I'll look forward to seeing everyone at lunch on April 13th.



ere is a picture with Emmett Tumbay. Emmett is a former colonel in the Liberian army who directs the Volunteer Security Force in the refugee camp. His staff of some forty men are all voluntary. They receive about \$11 a month from UNHCR but are unsalaried. Through cajoling and real leadership skills Emmett has held this group together for seven years. Before the volunteer force was formed, the camp was a lawless place. Not even UNHCR people would drive into the camp, coming only as far as the entrance. Now, you can walk anywhere in real safety as Grace and I have. It is people like Emmett that make one overwhelmed as to what people will do to create order and security in fragile lives.

Peter French

Introducing Dr. Lynn McBrien of USF to Chancellor Annan at the annual University Dinner on January 22nd



Providing a soccer ball at one of the schools in Buduburam





MICHALSON EXPLAINS FLORIDA HIGHER EDUCATION AT ANNUAL YALE-HARVARD-PRINCETON LUNCHEON

The Princeton Club offered our own Gordon ("Mike") Michalson '70 to address the annual Yale-Harvard-Princeton luncheon on Friday,

February 12th. Dr. Michalson discussed the landscape of higher education in Florida.

While he defined the landscape as politics, his address provided new information that he had not covered in his address to our Club last year and included some positive developments.

Dr. Michalson explained the politics of the governance of education in Florida through the abolition of the Board of Regents in 2001, the year that New College was made the eleventh independent member of the State University System ("SUS"). In place of the Board of Regents, each SUS member was given its own board of trustees. Later, a new Board of Governors ("BOG") was put at the top of that structure. Initially, the Board of Governors, appointed by Governor Bush, included persons who had lobbied against its creation, but after a legislator attempted to create a new school of chiropractics at FSU, the BOG opposed the new school. Then the BOG sued the legislature over the power to set tuition. The recent appointment of Dean Colson (Princeton '74), Governor Crist's Special Advisor on Education, to the BOG adds a member who understands the true purpose of education.

Dr. Michalson discussed the current efforts to articulate the relationship between four-year institutions and community colleges. He noted that the current Chancellor of the SUS, Frank Brogan, has a good appreciation of the issues. When he headed Florida Atlantic University as President, the campus of

which extends for 79 miles on Florida's East Coast, Brogan had to face competition from three community colleges. Now he is the Chancellor 0f all 11 SUS institutions. A major concern is the duplication of scarce resources if the 28 community colleges become 4-year institutions and compete with the SUS institutions.

Dr. Michalson then described as a silver lining of the economic crisis a new program, Governor Crist's New Florida, which, it is hoped will provide \$100 million for the SUS institutions over the next five years. The basic concept is that the former focus of the Florida economy on tourism, agriculture and growth holds no hope for the future. Instead, Florida should couple improvement of education with improvement in the economy and link the aspirations of the universities to the bounceback of the economy. The concept is that Florida needs to switch to a knowledge-based economy to be more attractive to high tech and pharmaceutical companies. He likened the effort to creating a new Route 128 or Research Triangle in Florida. He pointed to the attracting of Scripps Institute to the state as an example of what could be done.

Another positive note was that Dr. Michalson has found that serving as a Commissioner of SACS, the Southern regional higher education accreditation agency, has revealed to him that educational institutions are filled with hardworking people who are uniformly underpaid but stay because of their dedication to education.

Dr. Michalson then turned to one of his favorite topics, the educated person. He expressed astonishment at the lack of awareness of what it means to be a truly educated person, one who is able to discern the issues in a discussion and bring historical perspective to bear in analysis. He noted that our state does not have a tradition of liberal arts colleges that are a feature of points north. Indeed, New College is viewed as radical, because it has no commuters, and 80% of the students live on campus. He extolled the lure of a liberal arts education: It will lead us to find life more interesting, the world will find us more interesting, and we will be better able to analyze arguments. He insisted that all education must be cheerfully subversive of the effort to see issues as a sound byte or a bumper sticker. A goal of education is to permit persons to debate topics without demonizing the opponent. He lamented that he has to emphasize these aspects of education, because they are not a concern in our society.

During the question-and-answer session Dr. Michalson mentioned that the new academic building will be the first building on the New College campus that is designed as for classrooms rather than being converted to classrooms from other purposes. For funding of the building, he reported that New College had received \$13 million from the state fund for replacement of dilapidated buildings and was offering naming rights for an additional \$5 million. He, perhaps only half seriously, suggested that it might cost only \$2.5 million if the building were named for him. Unfortunately, no one stepped up to purchase naming rights at the luncheon. Perhaps one of the attendees will still step up to the plate.

Tour Mote Aquaculture Park! Save the Date:

Friday, April 9th



YCS members will have an opportunity to tour Mote Marine's Aquaculture Program guided by our December luncheon speaker Mote's Aquaculture Park Director, Dr. Kevan L. Main. One of today's more important issues is severe worldwide over fishing. Mote's Aquaculture research has proven results to achieve sustainable ways to breed fish, far from an ocean. This fascinating technology and its large demonstration tanks exists right here in Sarasota. As a Mote volunteer I assure you this is an extraordinarily impressive tour.

The facility is located 7 miles east of I-75 on Fruitville Road. Dr. Main cautions that viewing the rather spread out facilities requires a fair amount of walking - with no accommodations to enable the handicapped. Comfortable shoes and relaxed clothing, i.e. jeans are recommended.

Dr. Main advises that tour groups are limited to 12 however with arrangements for a second tour as needed. Those committing for the tour would meet at 9:30 a.m. in the Sam's Club parking lot at the NW corner of Fruitville Road and Cattlemen Road on Friday, April 9. The tour would follow from 10 a.m. and 11:30. A\$10 per person contribution will be collected for presentation to Mote.

With limited availability for touring this most unique, topical, Mote facility we will be accepting reservations on a first come, first serve basis. Send your tour request to me at BTK1000@aol.com Do not pass on this opportunity to be an authority on the finest fish sustainability program in the world.



FUTURE EVENT: YALE GLEE CLUB

Our Club will co-host a concert to be given by approximately 70 members of the Yale Glee Club on Thursday May 27th. The concert will be held at Church of the Redeemer on the Sarasota Bayfront.

This may be the Glee Club's first concert in Sarasota. At least it has not performed here in the past two decades. The third oldest collegiate chorus in the United States, the Glee Club will perform in several Florida cities between graduation and the beginning of their summer international tour.

Our Club and Church of the Redeemer have agreed to provide accommodations for the singers. While several members have agreed to put up singer, our Club needs to provide accommodations for at least 30 of the students for the night of the concert. Please let Oliver Janney (or OliverJanney@aol.com or 922-8766) know how many students you can put up for the night.